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Executive Registry

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26 July 1949

MEMORANDUM FOR: Executive
 Assistant Director, OCD
 Assistant Director, CO
 Assistant Director, ORE
 Assistant Director, OSO
 Assistant Director, OSI
 Assistant Director, OPC
 Executive for IAS + Gen. Counsel for information.)

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Subject: ICAPS Procedures

Reference: Executive's Memo of July 27, 1949, to Operational Coordination Group re Agenda for August 4 Meeting

1. Copies of my memo of July 20th to the Executive answering the memo of July 16th from the Assistant Director, OCD, have already been circulated to this group.
2. If you still think "instructions" are necessary, we shall be glad to receive them from the Director.
3. To elaborate more fully on the first paragraph of my July 20th memo: --

When a proposal has been received by ICAPS from one of the CIA offices, or has been drawn up by ICAPS, it will have received some working level agreement within CIA and maybe within some of the IAC Agencies. Proposals are also received from individual members of the IAC. Moretorever, ICAPS has accepted as coordinated within CIA proposals prepared in one of the CIA offices and presented to ICAPS for interdepartmental coordination.

It is now seeing to it that all proposals (of internal or external origin) are checked by the General Counsel and the Assistant Directors, Executive, and IAS before they are circulated outside of CIA.

4. It is hoped that the offices within CIA will make every effort to submit any comments that they care to make about additions or deletions or changes within a deadline of about a week. It is also hoped that ICAPS will not be high-pressured too much by the DCI or NSC directives to speed up the process of drafting and coordinating proposed NSCID's which take a long time after circulation throughout CIA to go through the IAC - to which has now been added the FBI as an additional (seventh) member.

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5. ICAPS desires to have a firm CIA position, and endeavors to maintain that position with the IAC Members; but never yet has it succeeded 100%, since several of the IAC Agencies usually wish to make changes in the proposals. Unanimous agreement cannot be obtained from the IAC without watering down our proposals.

6. In the process of Standing Committee Meetings to discuss these proposals some CIA suggestions are deleted, changed, modified, etc., so we cannot guarantee that every CIA suggestion will appear in the final NCCID version.

7. When a proposal is greatly changed, as in the current one on Defectors, we shall give it a second circularization throughout CIA; but normally it will not again go throughout CIA after original comments have been received.

8. Even proposals unanimously agreed to in the Standing Committee are often changed by an IAC Member at the time he submits his final voting slip. (As well as previously while it is under consideration by his office and the Standing Committee!!)

9. Disagreements among the Services go by standard operating procedure to the Secretary of Defense for resolution. (The last one took about 10 months!) The Director says that if there is strong disagreement on important items by State, or AEC, or FBI he will refer the majority opinion to the NSC with the non-concurrence, for determination by the NSC. That has not yet been done.



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Chief, ICAPS

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